

**COURT OF GOVERNORS**  
**Minutes**

Minutes of the meeting held on Monday 1 February 2016 at 4.15pm in the Large Boardroom, 272 High Holborn, WC1V 7EY.

**Present:**

Sir John Sorrell CBE (Chairman)	David Lindsell
Professor Oriana Baddeley	Peter Logan
Lorraine Baldry OBE	Anne Morrison
Jamie Bill	Diana Osagie
Aisha Caan	John Parmiter
Nigel Carrington	Andrea Rose CMG OBE
Ben Evans	Sim Scavazza
Sir David Green KCMG	Bola Tajudeen
Harry Gaskell	Ben Terrett
Andrew Hughes	Sir Eric Thomas
Kyran Joughin	Alison Woodhams

**In attendance:**

Dr Philip Broadhead (Deputy Vice-Chancellor Academic)  
Professor Frances Corner OBE (Pro Vice-Chancellor LCF)  
Martin James (Director of Finance)  
Stephen Marshall, Clerk (University Secretary and Registrar)  
Naina Patel (Director of HR)  
Stephen Reid (Deputy Vice-Chancellor Strategic Development)  
Zioge Smith (Deputy University Secretary)  
Professor Jeremy Till (Pro Vice-Chancellor CSM)  
Jessica Vine (Governance Manager)  
Professor Chris Wainwright (Pro Vice-Chancellor CCW)  
Steve Howe (Director of Estates)  
Mark Farthing (Programme Director – Major Capital Projects)

**Apologies:** Jane Slinn

**1. ANNOUNCEMENTS AND MEMBERSHIP**

1.1 The Chairman reported apologies. There were no declarations of interest.

## **2. PRESENTATION TO COURT ON THE PROPOSED AGREEMENT FOR LEASE FOR THE STRATFORD SITE AND APPROVAL OF THE APPOINTMENT OF A SUB-COMMITTEE TO ENTER INTO THE CONTRACT [Part Redacted]**

- 2.1 The Director of Estates and Programme Director – Major Capital Projects gave a presentation on the Stratford Waterfront site. The Programme Director gave an overview of the project, explaining the fixed Masterplan principles, the series of public spaces and accessibility options on the various zones.
- 2.2 The Director of Estates reported on the total development cost of the Stratford Waterfront project, including the required investment from UAL and related matters.
- 2.3 The exact timing and cashflow would still be negotiated but a conditional Agreement for Lease (AfL) was being drafted in line with the agreed term in the Heads of Terms, upon completion of which LLDC would grant UAL the lease. The Director of Estates set out the conditions that needed to be met as part of the proposed agreement. The Court noted the proposal that planning permission would be applied for at the end of 2016 and that the proposed start for construction was 2018.
- 2.4 The Chair of the Estates Committee reported on the joint meeting of the Estates and Finance Committees held prior to Court. He highlighted the main areas of risk to the project, for which further advice was being sought.
- 2.5 The Court noted that the ongoing negotiations were cognisant of the key risks. It was further noted that user groups were engaged across the University via internal workshops and consultations.
- 2.6 It was also noted that noise control around the residential areas had also been taken on board by the design team as it envisaged that the development would be a lively urban and vibrant part of London that students would enjoy.
- 2.7 LLDC had clear objectives about local engagement and employment and LCF was working on getting the local community involved to back the application for planning permission.

- AGREED:**
- That powers be delegated to the Chairman's Committee to consider and approve the final legal and commercial transaction being proposed (including loan agreements) and, if satisfied, to sign on behalf of UAL an Agreement for Lease with London Legacy Development Corporation, within the parameters approved by the Court of Governors on 16 March 2015.

## **3. MINUTES OF MEETING – 23 NOVEMBER 2015**

- AGREED:** That the minutes of the meeting held on Monday 23 November 2015 be approved as a true and correct record.

## **4 PREVENT UPDATE**

- 4.1 The University Secretary and Registrar presented a report on Prevent Duty under the

Counter-Terrorism and Security Act 2015.

4.2 The Court noted the University's areas of delivery required under the Duty. These included:

- Leadership
- Partnership
- Capabilities and staff training
- Sharing Information
- External speakers and events
- Risk assessment
- IT policies
- Student Unions and Societies
- Welfare and Pastoral Care/Chaplaincy Support

4.3 It was noted that the University was inclined to take a measured and proportionate response to the Duty and has begun to engage with the Student's Union with a view to partaking in a constructive ongoing dialogue.

4.4 There was an involved discussion about the perception that the legislation unfairly targeted certain parts of the community but there was general consensus that the University's approach was the right one. The Court noted that the sector had been quite critical in its response to the requirement under the Duty.

4.5 HEFCE had assumed responsibility for regulating implementation of the Prevent Duty and had undertaken an initial audit of compliance across the sector. Further detailed audits of institutional compliance would be rolled-out from April 2016.

**AGREED:** To note the Prevent briefing update.

## **5. DATE OF NEXT MEETING**

**NOTED:** That the next meeting would take place on Tuesday 15 March 2016 at 12:00 noon (regular meeting and Away day event at off-site venue).

The meeting finished at 6.15 pm.

**Signed as a true and correct  
record  
Date**

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**CHAIRMAN**

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