

University of the Arts London, SMART Targets, 2017

SMART Targets	Construction and Refurbishment	Emissions & Discharges		Community Involvement	Biodiversity	Waste Management	Travel and Transport	Sustainable Procurement	Water
Specific	All buildings over £1M securing BREEAM 'outstanding' and all refurbishments over £0.5M to achieve SKA 'gold'	Reduce carbon emissions by 43% by 2020	Provide training - all Facilities Assistants to be trained to Low Energy Company level 1	Raise awareness - host a Green Week each year	See Biodiversity Action Plan (http://www.arts.ac.uk/media/arts/about-ual/sustainability/Biodiversity-Framework-for-UAL-v3.pdf), particularly section 3. Biodiversity targets are also met through the Design Brief for Sustainable Development document and associated BREEAM and SKA requirements	80% recycling target. Continue to send zero waste to landfill.	See workplace Travel Plan (http://www.arts.ac.uk/media/arts/about-ual/sustainability/UAL-Workplace-Travel-Plan-v2.pdf), particularly pg 18 'Action Plan'	Appraise the supply chain for suppliers' individual sustainability credentials via the Chartered Institute of Procurement Specialists Sustainability Index by 2014, and comply with the Modern Slavery Act thereafter. See Carbon Management Plan, pg 20	As part of the Carbon Management Plan, reduce consumption by 43% by 2020
Measurable	Official certificate and/or tracking of progress against SKA criteria	UAL carefully monitors and manages its carbon emissions - we are ISO 50001 certified	Tracked on the Estates Training Matrix	Yes	Regular surveys, see Biodiversity Action Plan, particularly section 3	Monthly waste data is received from the waste contractor and reported on www.ualcardondashboard.com	Yes - See workplace Travel Plan, pg 18 'Action Plan'	Chartered Institute of Procurement Specialists Sustainability Index	Water consumption is monitored each month and reported see www.ualcardondashboard.com
Achievable	Has been achieved with past projects e.g. Wimbledon studio is BREEAM outstanding	UAL is on target having reached and beaten its interim target of 22% reduction by July 2016	Yes	Yes e.g. http://blogs.arts.ac.uk/estates/2017/02/08/green-week-at-ual/#more-427	See Biodiversity Action Plan, particularly section 3	Yes	Yes - See workplace Travel Plan, pg 18 'Action Plan'	Yes	Yes
Relevant	UAL has a large estate with ongoing refurbishment and construction projects	UAL has a large estate which emits a notable amount of carbon emissions (9677 tonnes in April 2016 - March 2017)	Yes - Facilities Assistants have a large role to play in energy reduction	Yes	Yes - UAL has a large estate which can effect biodiversity. Refurbishment and construction can also affect biodiversity	Yes - UAL has a large estate and produces a notable amount of waste	Yes - See workplace Travel Plan, pg 18 'Action Plan'	Yes	Yes - UAL has a large estate and uses a notable amount of water
Time-bound	Ongoing target - covers all future projects.	By 2020	Next Low Energy Company training round is scheduled in the Estates Training Matrix for 2019	Held in 2 nd week of February each year	See Biodiversity Action Plan, particularly section 3	Ongoing target - measured each month	Yes - See workplace Travel Plan, pg 18 'Action Plan'	Completed in 2015, ongoing	By 2020